August 8, 2016

Mr. Robert McEllrath President International Longshore and Warehouse Union 1188 Franklin Street, 4th Floor San Francisco, CA 94109

Mr. James McKenna Chairman and CEO Pacific Maritime Association 555 Market Street, Third Floor San Francisco, CA 94105

Dear Mr. McEllrath and Mr. McKenna:

The undersigned organizations representing manufacturers, farmers and agribusinesses, wholesalers, retailers, importers, exporters, distributors, transportation and logistics providers, and other supply chain stakeholders are writing to follow up on our March 15<sup>th</sup> letter encouraging the ILWU and PMA to begin early discussions on either a contract extension or a new contract. We strongly believe a contract extension is critical to ensure stability and predictability at West Coast ports.

You have both recognized the negative economic impact of disruptions and slowdowns that occurred during the last negotiations. We believe starting negotiations early will help avoid a repeat of that experience. As we have previously stated, we believe a new model for future negotiations needs to be developed, one which stresses early and continuous dialogue. This should include a pledge by both parties to ensure there are no disruptions to cargo movement during negotiations. Maintaining the arbitration mechanisms in the existing contract for the duration of the negotiations, even if the contract expires before a final agreement is reached, is critical to that process.

We applaud your organizations for considering an extension of the current contract. However, we now call upon you to agree to the requests and begin the negotiations. We fully believe that agreeing early to a contract extension or a new long-term contract will provide the stability and predictability that is needed for global competitiveness that will benefit all stakeholders (labor, terminal operators, cargo owners, etc.) who rely on West Coast ports.

Thank you for your consideration of our request.

## Sincerely,

Agricultural Retailers Association Agriculture Transportation Coalition Alliance of Automobile Manufacturers Almond Alliance of California

American Apparel & Footwear Association (AAFA)

American Association of Exporters and Importers

American Chemistry Council American Coatings Association, Inc. American Cotton Shippers Association American Farm Bureau Federation American Forest & Paper Association American Import Shippers Association

American Potato Trade Alliance American Pyrotechnics Association American Soybean Association American Trucking Associations Association of Food Industries Association of Global Automakers

Auto Care Association

California Business Properties Association

California Chamber of Commerce California Dried Plum Board California Fresh Fruit Association California League of Food Processors California Retailers Association California Trucking Association California Walnut Commission

CAWA - Representing the Automotive Parts Industry

Coalition of New England Companies for Trade National Customs Brokers and Forwarders (CONECT) Association of America Columbia Basin Development League National Grain and Feed Association Columbia River Association of Customs Brokers National Milk Producers Federation and Freight Forwarders National Oilseed Processors Association Corn Refiners Association National Onion Association Customs Brokers and Forwarders Association of National Pork Producers Council Northern California National Potato Council Customs Brokers and Freight Forwarders of National Retail Federation Washington State National Shippers Strategic Transportation Council Fashion Accessories Shippers Association (FASA) (NASSTRAC, Inc.) Footwear Distributors & Retailers of America Naturipe Farms (FDRA) New Jersey Motor Truck Association Foreign Trade Association New York/New Jersey Foreign Freight Forwarders and Borders Association Furniture Shippers Association Gamma Industry Processing Alliance (GIPA) North American Blueberry Council Gemini Shippers Group North American Export Grain Association Global Cold Chain Alliance North American Meat Institute Green Coffee Association North American Shippers Association, Inc. Harbor Trucking Association Northwest Food Processors Association Home Furnishings Association Northwest Horticultural Council **Idaho Potato Commission** Oregon Cattlemen's Association Institute of Scrap Recycling Industries, Inc. Oregon Dairy Farmers Association Intermodal Motor Carriers Conference (IMCC) Oregon Farm Bureau Federation International Association of Refrigerated Oregon Wheat Growers League Warehouses Outdoor Power Equipment Institute (OPEI) Pacific Coast Council of Customs Brokers and International Dairy Foods Association International Refrigerated Transportation Freight Forwarders Association Promotional Products Association International (PPAI) Propeller Club of Los Angeles-Long Beach **International Source Suppliers and Producers** Association (ISSPA) Retail Industry Leaders Association International Wood Products Association San Diego Association of Customs Brokers and Juvenile Products Manufacturers Association Freight Forwarders Los Angeles Area Chamber of Commerce Soy Transportation Coalition Los Angeles Association of Customs Brokers and Sports & Fitness Industry Association Freight Forwarders Sunsweet Growers Inc. Los Angeles Customs Brokers & Freight Tea Association of the U.S.A., Inc. Forwarders Association, Inc. The Airforwarders Association Meat Importers Council of America The Hardwood Federation Midwest Shippers Association The National Industrial Transportation League The Vinyl Institute Motor & Equipment Manufacturers Association Motorcycle Industry Council The Waterfront Coalition National Association of Beverage Importers Toy Industry Association, Inc. National Association of Chemical Distributors Transportation Intermediaries Association National Association of Egg Farmers Travel Goods Association (TGA) National Association of Manufacturers U.S Apple Association National Chicken Council U.S. Chamber of Commerce

U.S. Dairy Export Council

U.S. Hide, Skin and Leather Association

National Cotton Council

National Council of Farmer Cooperatives

U.S. Meat Export Federation

United Fresh Produce Association

United States Fashion Industry Association

USA Poultry & Egg Export Council

Washington Association of Wheat Growers

Washington Council for International Trade

Washington Farm Bureau

Washington Retail Association

Washington State Hay Growers Association

Washington State Potato Commission

Washington State Tree Fruit Association

Washington Trucking Associations

Western Growers

Wine & Spirits Wholesalers of America